News Release

2026.09.03

Daiichi Life Group, Inc.

[Unofficial Translation]

Completion of M&G plc Becoming an Equity-Method Affiliate

Daiichi Life Group, Inc. (President and Group CEO: Tetsuya Kikata, hereinafter the "Company") announces that, as disclosed in the release dated August 19, 2026, entitled "Director Appointment to M&G plc and M&G plc Becoming an Equity-Method Affiliate[1]", Hitoshi Yamaguchi, Representative Director, Senior Managing Executive Officer and Group CHRO of the Company, was appointed as a Non-Executive Director of M&G plc ("M&G") on September 3, 2026. The Company further announces that M&G became an equity-method affiliate of the Company on the same date.

As announced in the release dated May 30, 2025, entitled "Dai-ichi Life HD and M&G establish long-term strategic partnership[2]", the Company and M&G entered into a strategic partnership aimed at achieving long-term growth. The Company will continue to further strengthen this partnership and accelerate initiatives to generate new business flows across both life insurance and asset management businesses while creating long-term value for both companies.

[1] https://www.daiichilife-group.com/en/investor/news/assets/pdf/2026_index_022.pdf
[2] https://www.daiichilife-group.com/en/investor/news/assets/pdf/2025_index_014.pdf